

TAB "A"

PREPARATION OF WRITTEN REPORTS AND ESTIMATES

1. In this context "intelligence" is taken to mean "evaluated and interpreted information". The constant effort of ORE to produce intelligence in increasing volume, coverage, and quality has been handicapped by a dearth of personnel qualified by perception and experience for penetrating analysis and sound interpretation of information of high political import. Nevertheless ORE has, I believe, produced intelligence of respectable quality in greater volume than is generally appreciated.

2. The output of ORE is published in four series, as follows:

- a. The Daily Summary, initiated 15 February 1946.
- b. The Weekly Summary, initiated 7 June 1946.
- c. The Special Evaluation Series, initiated 1 August 1946.
- d. The ORE Series, initiated 23 July 1946.

3. The content of the Daily Summary has hitherto been limited to a factual briefing of significant cables. Evaluation enters into the selection of cables from the mass available and into the choice of points to stress in briefing them, but evaluative and interpretive comment have been excluded. Such comment was made for the first time in the Daily for 16 December (item 7). The introduction of factual background material, and of evaluative or interpretive comment in appropriate cases, has long been recognized as desirable. However, quite apart from the restriction in NIA Directive No. 2, paragraph 1a, severe limitations of time and space will prevent the Daily from developing far beyond the "flash" presentation of selected items.

4. From the first it has been recognized that, on this account, a Weekly would be necessary as a more suitable medium for presenting items of current intelligence in perspective and for interpretation in terms of emergent trends. The Weekly was launched by direction before a suitable staff had been assembled, but, by dint of extraordinary effort it has been kept to a standard of analysis and interpretation which compares favorably with any other intelligence publication. The constant tendency in such periodicals is to slip from analysis and interpretation into a narrative review of current events. On this account there is a common tendency to regard them as falling short of the accepted definition of intelligence, and this habit of thought may have been carried over in application to our Weekly simply because it is a periodical. In view, however, of the standards of analysis and interpretation which we have, in general, succeeded in maintaining, the content of our Weekly should be recognized as intelligence. Consideration of the analytical index contained in Inclosure No. 1 will show that it constitutes a respectable volume of intelligence production.

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5. The Special Evaluation Series was established to provide a means for evaluative and interpretive comment on current reports such as could not be given in the Daily and should not be held for the forthcoming Weekly. Items in it are essentially extra editions of the Weekly devoted to a single report or several reports bearing on a single subject. Their content should manifestly be regarded as intelligence, although of a current "flash" character. Eight numbers have been issued thus far, as listed in Inclosure No. 2. The rate at which they are issued should tend to increase but, since it also depends on events requiring such special treatment, it cannot be projected.

6. The ORE Series consists of deliberate and coordinated estimates which obviously should be classified as intelligence. As set forth in detail in Inclosure No. 3, five such estimates have been published to date, six are in various stages of preparation, and five more are planned for the immediate future.

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